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# Tuning the electrochemical redox-mediated mechanism of oxygen evolution on cobalt sites by hydroxide ion coupling†

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Heterogeneous molecular catalysts (HMCs) with cobalt (Co) active sites are potent for the electrochemical oxygen evolution reaction (OER) in energy conversion applications. Such catalysts typically operate through the classical redox-mediated mechanism, where dynamic equilibria of  $\text{Co}^{2+/3+}$  and  $\text{Co}^{3+/4+}$  redox states are present before and throughout the OER cycle. However, the generation of low-valent  $\text{Co}^{2+}$  sites is disadvantageous for catalysis. To address this, sulfate groups embedded in graphene were developed to link a model Co-2,2'-bipyridine complex, resulting in the synthesis of a novel Co-based HMC that generates a specific  $\text{CoN}_2\text{O}_4\text{S}_1$  coordination moiety. These molecular Co sites were induced to oxidize from +2 to +3 oxidation state at open-circuit conditions, due to their proton-coupled electron transfer nature. This process ultimately eliminated the generation of the  $\text{Co}^{2+}$  state from its redox equilibrium and efficiently improved the turnover frequencies of Co sites toward OER, showing a two-order dependence on the concentrations of  $\text{OH}^-$  ions. This work provides a novel mechanistic perspective for the rational design of high-performance HMCs.

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## 1 Introduction

The electrochemical conversion of renewable energy into chemical fuels at ambient conditions provides a potential approach for alleviating various environmental issues raised by the combustion of fossil fuels, thereby building a clean and sustainable energy system.<sup>1–4</sup> However, the anodic oxygen evolution reaction (OER), commonly involved in electrochemical energy conversion, contains multiple proton-coupled electron transfer (PCET) steps, leading to large barriers that limit the efficiency of energy conversion.<sup>5,6</sup> Cobalt (Co)-based materials have been widely identified as potential OER electrocatalysts.<sup>7–12</sup> The Co active sites generally exhibit octahedral coordination geometry and follow a redox-mediated mechanism to operate OER. Prior to a catalytic cycle, Co sites exist in a low oxidation state (*i.e.*, +2). As the turnover condition commences, these sites are oxidized to higher oxidation states, coupled with  $\text{OH}^-/\text{H}^+$  transfer (*i.e.*,  $\text{Co}^{3+/4+}$ -oxo species).<sup>11,13</sup> As

the redox couples of  $\text{Co}^{2+/3+}$  and  $\text{Co}^{3+/4+}$  are quasireversible, they result in dynamic equilibria among  $\text{Co}^{2+}$ ,  $\text{Co}^{3+}$ , and  $\text{Co}^{4+}$  states. Additionally, the desorption of oxygen species from the high-valent Co sites during the OER could drive reduction. This phenomenon can lead to the occurrence of  $\text{Co}^{2+}$  states throughout an OER cycle, which is disadvantageous for oxidizing oxygen species to release  $\text{O}_2$ , interrupting the whole cycle.<sup>14,15</sup> Moreover, the redox potentials of  $\text{Co}^{2+/3+}$  for generating high-valent Co sites dictate the OER overpotentials, placing an intrinsic limit on catalytic enhancement.<sup>16,17</sup> Thus, it is critically important to promote the oxidation of  $\text{Co}^{2+}$ -to- $\text{Co}^{3+}$  conversion or to stabilize the Co sites at high oxidation states to enhance OER performance.

Heterogeneous molecular catalysts (HMCs) possess molecularly well-defined active sites, benefiting the precise optimization of the redox behaviors and related catalytic performance of active sites.<sup>18–20</sup> Such catalysts also have solid states, facilitating device assembly for scaled-up applications.<sup>21,22</sup> Sulfur (S)-doped graphene has been identified as a potential support for linking molecules with S heteroatom-based groups and developing HMCs.<sup>11,23,24</sup> Due to the relatively larger size and greater electronegativity of S atoms compared to those of C atoms, the incorporation of S atoms leads to local geometric distortion and polarization of graphene. The S heteroatoms exist in multiple configurations as sulfides and their oxidized derivatives, accompanied by electron-rich or deficient states.<sup>25–27</sup> These properties can significantly influence the electronic migration capabilities, thereby tuning the oxidation states or redox

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properties of linked molecular catalysts. This, in turn, can optimize the stability of high-valent Co sites and improve the associated OER performance.

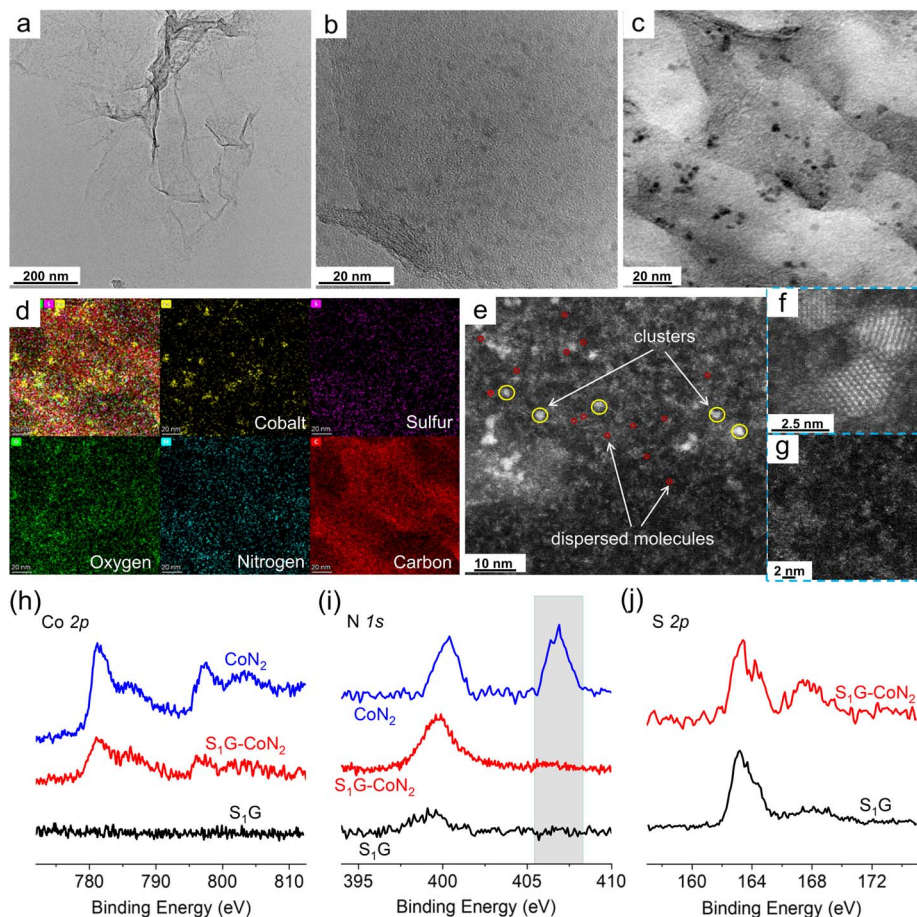
In this study, sulfur-doped graphene was synthesized by a hydrothermal method, in which sulfate groups were constructed to link a model molecule of Co-2,2'-bipyridine ( $\text{CoN}_2$ ) complexes. This linking strategy forces the linked molecular Co sites to oxidize from +2 to +3 oxidation state at open-circuit conditions due to their intrinsic PCET property. The Co sites interact with  $\text{OH}^-$  ions, inducing electron transfer that eliminates the electrochemical  $\text{Co}^{2+/3+}$  redox processes. The Co sites are spontaneously stabilized at +3 oxidation states and higher, ultimately avoiding the occurrence of the  $\text{Co}^{2+}$  oxidation state throughout the OER cycle. Accordingly, the turnover frequencies (TOFs) of Co sites for the electrocatalysis of OER are intrinsically improved.

## 2 Results and discussion

### 2.1 Structural characterizations

$\text{CoN}_2$  was synthesized by reacting  $\text{Co}(\text{NO}_3)_2 \cdot 6\text{H}_2\text{O}$  with 2,2'-bipyridine in methanol at a molar ratio of 1 : 1 and subsequently

isolated from the solvent (Fig. S1†). Graphene oxide (GO) was synthesized using a modified Hummers' method<sup>28</sup> and was reduced under hydrothermal conditions with thioacetamide as a modifier to derive S-doped graphene ( $\text{S}_1\text{G}$ , Table S1†).  $\text{CoN}_2$  was then immobilized onto  $\text{S}_1\text{G}$  to obtain a heterogeneous cobalt electrocatalyst denoted as  $\text{S}_1\text{G-CoN}_2$  (all details are provided in the ESI†). Inductively coupled plasma optical emission spectra (ICP-OES) indicate that the Co content of  $\text{S}_1\text{G-CoN}_2$  is  $3.0 \times 10^{-6} \text{ mol mg}_{\text{S}_1\text{G}}^{-1}$  (Table S2†). Scanning/transmission electron microscopy (SEM/TEM, Fig. 1a–d) of  $\text{S}_1\text{G-CoN}_2$  shows that it formed Co-based clusters over graphene with an average size of 5 nm. Aberration-corrected high-angle annular darkfield scanning transmission electron microscopy (AC HAADF-STEM) images revealed substantial dispersion of molecular Co sites among the clusters (Fig. 1e–g, S3 and S4†). The Co clusters appear to be assemblies of Co complexes, rather than Co oxides or hydroxides, as suggested by Raman spectra and X-ray diffraction (XRD) patterns (Fig. S5†). Ultraviolet-visible (UV-vis, Fig. S6†) spectra demonstrate a slight shift in the  $\pi-\pi^*$  transition from  $\text{S}_1\text{G}$  to  $\text{S}_1\text{G-CoN}_2$ , indicating electron conjugation of  $\text{S}_1\text{G}$  with 2,2'-bipyridine. According to X-ray photoelectron spectroscopic (XPS) surveys (Fig. 1h and S7†),



**Fig. 1** TEM images of  $\text{S}_1\text{G-CoN}_2$  at low (a) and high (b) resolution. (c) A TEM image in a bright field indicates the Co species of  $\text{S}_1\text{G-CoN}_2$ , and the corresponding elemental mapping images by Energy-dispersive X-ray spectroscopy (EDS) (d). (e) An AC HAADF-STEM image of  $\text{S}_1\text{G-CoN}_2$ , and the enlarged images of indicate the molecular clusters (f) and dispersed molecules (g) of Co complexes. XPS surveys of Co 2p (h), N 1s (i) and S 2p (j) core electron levels.



the Co 2p electron levels of S<sub>1</sub>G-CoN<sub>2</sub> present two main peaks at 781.2 eV (2p<sub>3/2</sub>) and 797.4 eV (2p<sub>1/2</sub>), with simultaneous satellite peaks occurring at 786.4 eV and 803.6 eV, indicating the +2 oxidation state of Co sites. This is consistent with the results of electron paramagnetic resonance measurement (EPR, Fig. S8†). The N 1s electron levels of CoN<sub>2</sub> show two peaks at 400.4 eV and 406.9 eV, assigned to the ligated 2,2'-bipyridine, and NO<sub>3</sub><sup>−</sup> ions, respectively (Fig. 1i). However, a peak at 399.8 eV emerges for S<sub>1</sub>G-CoN<sub>2</sub>. Combined with the single-crystal structure of CoN<sub>2</sub>, this variation indicates the replacement of ligated NO<sub>3</sub><sup>−</sup> ions by other ligands. Characteristic peaks of S 2p electron levels occur at 163.4 eV and 167.4 eV for carbonized and oxidized sulfur species, respectively<sup>25–27,29</sup> (Fig. 1j), which may be involved in the ligand replacement.

X-ray absorption near-edge spectra (XANES) were employed to verify the oxidation states and coordination spheres of the as-fabricated S<sub>1</sub>G-CoN<sub>2</sub>. As shown in Fig. 2a, the Co sites of CoN<sub>2</sub> and S<sub>1</sub>G-CoN<sub>2</sub> are both approximately in the +2 oxidation state, as indicated by the rising edges. The coordination symmetry of S<sub>1</sub>G-CoN<sub>2</sub> is more distorted compared to that of CoN<sub>2</sub>, as demonstrated by the decreased intensity of the pre-edge peak at 7709.7 eV. This implies a ligand change of Co sites, as confirmed by the above XPS surveys. Fourier transform (FT) extended X-ray absorption fine structure (EXAFS, Fig. 2b) data of CoN<sub>2</sub> before and after the interaction with S<sub>1</sub>G show that the Co sites maintain one dominant peak at approximately 1.59 Å in the first shell of Co–N/O scattering paths, indicating that CoN<sub>2</sub> did not decompose into Co oxides/hydroxides. In the quantitative least-squares, EXAFS fitting analysis of S<sub>1</sub>G-CoN<sub>2</sub> (Fig. 2c, d, S9 and Table S3†), another Co–S bond at 2.2 Å was identified in addition to the Co–N/O scattering paths. Such fitted bonding

data are consistent with previous studies.<sup>30,31</sup> Accordingly, the coordination sphere of S<sub>1</sub>G-CoN<sub>2</sub> is considered a CoN<sub>2</sub>O<sub>4</sub>S<sub>1</sub> moiety.

## 2.2 Electrochemical OER performance

To evaluate the OER performance of the catalysts, a typical three-electrode system was applied under ambient conditions in 1 M KOH, combined with linear scanning voltammograms (LSVs) and cyclic voltammograms (CVs) (all potentials refer to the reversible hydrogen electrode, RHE, unless specified). During LSV measurements, the working electrode was rotated to counteract bubble accumulation. As control experiments, GO-modified graphene (G) and nitrogen-doped graphene (NG) were synthesized to immobilize CoN<sub>2</sub> in the same manner as for S<sub>1</sub>G-CoN<sub>2</sub>, resulting in G-CoN<sub>2</sub> and NG-CoN<sub>2</sub>, respectively. Among these samples, S<sub>1</sub>G-CoN<sub>2</sub> exhibited optimal performance with an onset potential of 1.6 V (defined as the potential corresponding to a current density of 10 mA cm<sup>−2</sup>), which is significantly lower than that of G-CoN<sub>2</sub> and NG-CoN<sub>2</sub> (Fig. 3a). The Tafel slope of S<sub>1</sub>G-CoN<sub>2</sub> was determined to be 59 mV dec<sup>−1</sup>, suggesting one electron reversible transfer prior to the rate-limiting step of the OER (Fig. 3b).<sup>32</sup> Furthermore, the coordination spheres of Co sites were ligated with 2 and 3 equivalents of 2,2'-bipyridine to achieve CoN<sub>4</sub> and CoN<sub>6</sub> complexes, respectively, which were immobilized onto different graphene supports (Fig. S10†). S<sub>1</sub>G-CoN<sub>4</sub> remained active and superior to G-CoN<sub>4</sub> and NG-CoN<sub>4</sub>. However, CoN<sub>6</sub> exhibited minimal OER activity on any supports, as the Co sites were fully covered by strong ligands, preventing efficient chemisorption of OH<sup>−</sup> ions.

It was verified that the Co sites served as the active sites for the OER, where OER electrocatalysis was achieved by replacing

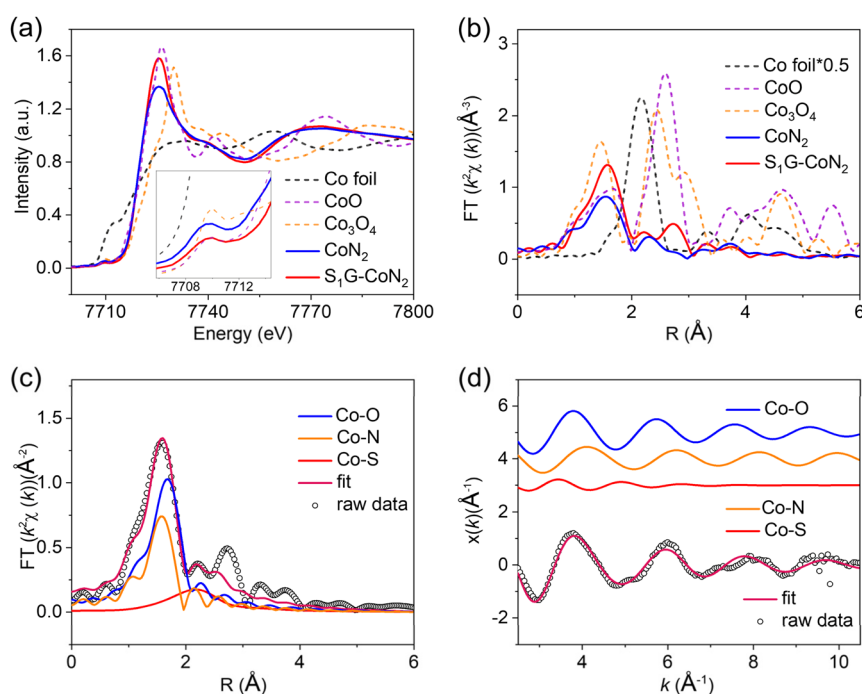


Fig. 2 (a) Normalized Co K-edge XANES data of S<sub>1</sub>G-CoN<sub>2</sub>, CoN<sub>2</sub> and reference samples. (b) The corresponding FT EXAFS data. Fitted data of Co K-edge EXAFS in R (c) and k (d) spaces of S<sub>1</sub>G-CoN<sub>2</sub>.



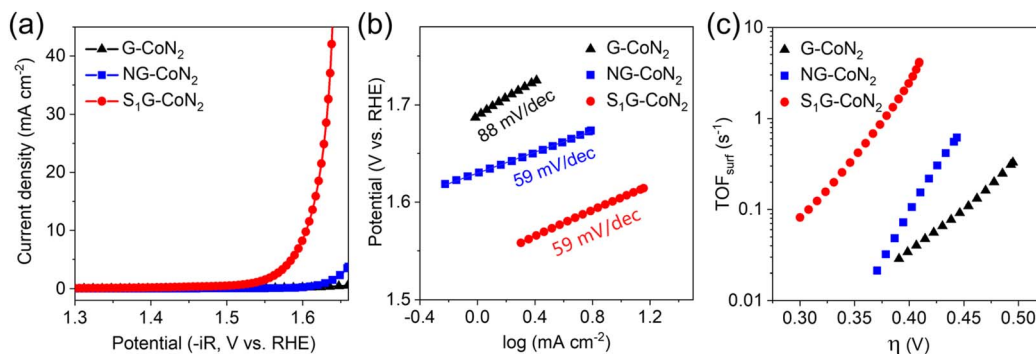


Fig. 3 (a) LSVs of G-CoN<sub>2</sub>, NG-CoN<sub>2</sub> and S<sub>1</sub>G-CoN<sub>2</sub>, 1 M KOH, 10 mV s<sup>-1</sup> scan rate, 1600 rpm. The potentials are compensated by 95% *i*R loss. (b) The corresponding Tafel slopes derived from LSVs. (c) TOF<sub>surf</sub> of Co sites for catalyzing OER.

partial labile ligands with OH<sup>-</sup> ions. The TOFs of the Co sites were analyzed by normalizing the OER currents with the surface amounts of Co sites on the electrodes, yielding TOF<sub>surf</sub> (Fig. 3c and Table S4†). The TOF<sub>surf</sub> of S<sub>1</sub>G-CoN<sub>2</sub> reached 0.38 s<sup>-1</sup> at an overpotential of 0.35 V, which is higher than those of G-CoN<sub>2</sub> and NG-CoN<sub>2</sub> and other reported Co-based OER catalysts (Table S5†). The faradaic efficiency (FE) for O<sub>2</sub> production on S<sub>1</sub>G-CoN<sub>2</sub> was determined using in-line gas chromatography, which showed values between 98.5 and 99.3% at 10 mA cm<sup>-2</sup> (Fig. S11†). A chronoamperometric curve indicates the high durability of S<sub>1</sub>G-CoN<sub>2</sub> for OER catalysis (Fig. S12†). The XRD patterns, Raman spectra, and XPS surveys (Fig. S13–S15†) of S<sub>1</sub>G-CoN<sub>2</sub> did not exhibit significant variations before and after the stability test. Additionally, after the stability test, the electrode was immersed in an ethylenediaminetetraacetic sodium (EDTA) solution for 20 h (Fig. S16†).<sup>19</sup> The resultant solution was characterized by UV-vis spectroscopy, showing the characteristic absorbance of the EDTA-Co complex at 540 nm. Under the

same conditions, cobalt oxides/hydroxides could not react with EDTA. All these datas suggest that S<sub>1</sub>G-CoN<sub>2</sub> does not decompose into possible oxides or hydroxides during long-term measurements.

To clarify the pH dependence of OER electrocatalysis on the Co sites, CVs of S<sub>1</sub>G-CoN<sub>2</sub> were conducted across an expanded alkaline range (pH 12–14, Fig. S17†). Clear redox features appeared between 0.4 and 0.8 V (vs. Hg/HgO) prior to OER potentials, which are assigned to the Co<sup>3+/4+</sup> couple. The Pourbaix slope was fitted to be 59 mV pH<sup>-1</sup>, representing a typical 1H<sup>+</sup>–1e<sup>-</sup> coupled redox process to commence OER (Fig. 4a). The potential dependence of the OER current densities at 0.2 mA cm<sup>-2</sup> was fitted to be 135 mV pH<sup>-1</sup> (Fig. 4b and S18†). The potential dependence of pH was deconvoluted based on the following eqn (1):

$$\left(\frac{\partial E}{\partial \text{pH}}\right)_j = \left(\frac{\partial E}{\partial \log(j)}\right)_{\text{pH}} \left(\frac{\partial \log(j)}{\partial \text{pH}}\right)_E \quad (1)$$

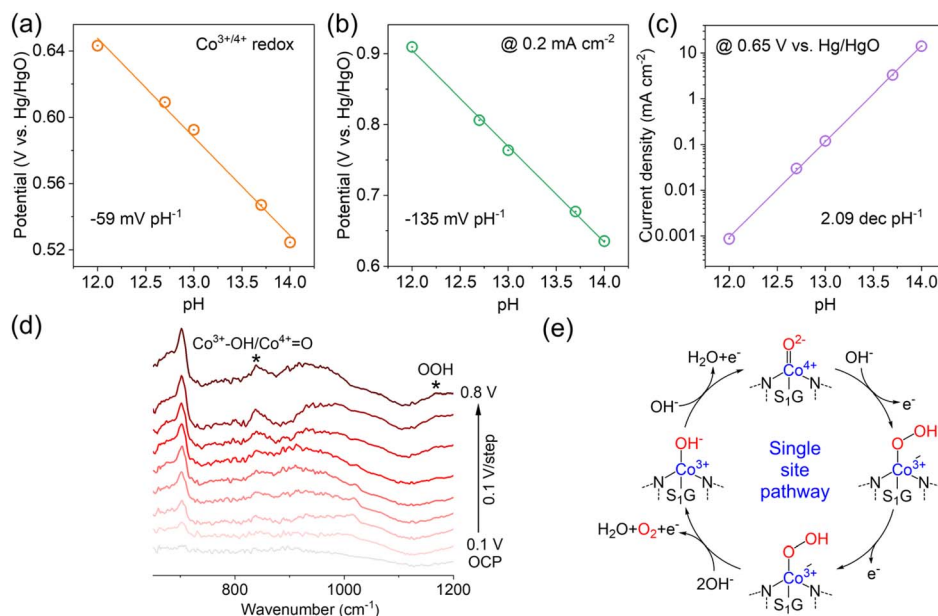


Fig. 4 Redox potentials of Co<sup>3+/4+</sup> couple (a), OER potentials (b), and OER current densities (c) as a function of solution pH collected on S<sub>1</sub>G-CoN<sub>2</sub>. (d) *In situ* ATR-FTIR spectra of S<sub>1</sub>G-CoN<sub>2</sub> at different potentials in 1 M KOH. (e) A proposed OER cycle on the Co sites of S<sub>1</sub>G-CoN<sub>2</sub>.



The Tafel slope of  $59 \text{ mV dec}^{-1}$  on  $\text{S}_1\text{G-CoN}_2$  thus establishes a two-order dependence of  $\log(j)$  on pH. To verify this result, we measured the pH dependence of OER current density using the galvanostatic method, obtaining a linear slope of  $2.09 \text{ dec pH}^{-1}$  (Fig. 4c and S19†), reflecting the two-order dependence of OER on the concentration of  $\text{OH}^-$  ions. The OER on  $\text{S}_1\text{G-CoN}_2$  was further investigated by *in situ* attenuated total reflectance-Fourier transform infrared spectroscopy (ATR-FTIR) measurements (Fig. 4d). At 1.2 V and onward, a wide peak emerged at  $840 \text{ cm}^{-1}$ , assigned to the  $\text{Co}^{3+}\text{-OH}/\text{Co}^{4+}\text{=O}$  species.<sup>33</sup> Combining this with the Pourbaix analysis of the  $\text{Co}^{3+}/\text{Co}^{4+}$  couple, it is inferred that prior to the OER, one  $\text{Co}^{3+}$  site of  $\text{S}_1\text{G-CoN}_2$ , connected with one  $\text{OH}^-$  ion, decouples from one  $\text{H}^+$  to generate the  $\text{Co}^{4+}\text{=O}$  species. Above 1.5 V, another absorption peak appeared at  $1167 \text{ cm}^{-1}$ , assigned to  $\text{*OOH}$  species, verifying the O-O bonding for the final evolution of  $\text{O}_2$  on the Co sites (Fig. 4e).<sup>34,35</sup>

The correlation of Co oxidation states with OER activity was investigated. To probe the impacts of S doping on the oxidation states of the Co sites and related OER activity, we used various S reagents (*i.e.*, mercaptoacetic acid, benzylthiol, and thioanisole) to incorporate S heteroatoms into graphene, resulting in  $\text{S}_2\text{G}$ ,  $\text{S}_3\text{G}$ , and  $\text{S}_4\text{G}$  (Fig. S20†) to immobilize  $\text{CoN}_2$ , leading to  $\text{S}_2\text{G/S}_3\text{G/S}_4\text{G-CoN}_2$ . Their Co contents were all approximately at  $10^{-6} \text{ mol mg}_{\text{support}}^{-1}$  magnitude. However,  $\text{S}_2\text{G/S}_3\text{G/S}_4\text{G-CoN}_2$  exhibited inferior OER activities compared to  $\text{S}_1\text{G-CoN}_2$ , as indicated by the electrocatalytic currents and TOFs (Fig. 5a and b). Notably,  $\text{S}_2\text{G/S}_3\text{G-CoN}_2$  with relatively low OER activity, exhibited significant  $\text{Co}^{2+/3+}$  redox at 1.0–1.1 V, while  $\text{S}_1\text{G/S}_4\text{G-CoN}_2$ , with relatively high OER activity, showed weak  $\text{Co}^{2+/3+}$  redox (Fig. 5c). The  $\text{Co}^{2+/3+}$  redox peaks were integrated to calculate the electroactive amounts of Co sites, which was then divided by the surface amounts of Co sites on the electrodes, as

obtained by ICP-OES. This derived the Co redox responses for each catalyst, which inversely relate to the  $\text{TOF}_{\text{surf}}$  (Fig. 5d). This phenomenon can be attributed to: (i) the tethered Co sites having different degrees of electronic coupling with graphene, resulting in continuous electronic bands or finite electron energy levels or (ii) a fraction of  $\text{Co}^{2+}$  sites being converted into higher oxidation states due to the PCET nature, stabilized under alkaline conditions. As suggested by Surendranath *et al.*,<sup>36</sup> over-strong electronic coupling could lead to an electron continuum at the interface, eliminating the  $\text{Co}^{2+/3+}$  and  $\text{Co}^{3+/4+}$  redox peaks of connected complexes. However, this is unlikely as  $\text{S}_1\text{G/S}_4\text{G-CoN}_2$  exhibited clear  $\text{Co}^{3+/4+}$  redox at higher potentials, which is even more significant than that of  $\text{S}_2\text{G/S}_3\text{G-CoN}_2$  (Fig. 5e). To verify the latter case, we conducted KOH titrations under a UV-vis spectral monitor.

The metal-to-ligands charge transfer (MLCT) band of  $\text{S}_1\text{G-CoN}_2$  exhibited a blue shift with the addition of KOH solution, suggesting ligand replacement at the Co sites by the nucleophilic attack of  $\text{OH}^-$  ions (Fig. S21†).<sup>11,37</sup> In contrast,  $\text{S}_3\text{G-CoN}_2$  exhibited an insignificant shift in the MLCT region under the same conditions. Based on the surveys of Co 2p electron levels (Fig. S22†), the two main peaks shifted to  $780.3 \text{ eV}$  ( $2\text{p}_{3/2}$ ) and  $795.1 \text{ eV}$  ( $2\text{p}_{1/2}$ ), and the satellites disappeared after immersing  $\text{S}_1\text{G-CoN}_2$  into KOH, indicating the increase in the oxidation state of the Co site to +3. Meanwhile, the Co 2p electron levels of  $\text{S}_3\text{G-CoN}_2$  did not change upon immersion in KOH, indicating that the oxidation state of the Co sites remained at +2.

Next, we considered different possible structures of the Co sites of  $\text{S}_1\text{G-CoN}_2$  based on the fitted EXFAS data, and S-based groups emerging on graphene, as verified by the XPS surveys (Fig. 6a and S23†). These include a  $\text{CoN}_2$  molecule anchored to an  $\text{SO}_3$  group (structure A,  $\text{CoN}_2\text{O}_3\text{S}_1$ ); an  $\text{SO}_3$  group and an S group (structure B,  $\text{CoN}_2\text{O}_3\text{S}_2$ ); and an  $\text{SO}_3$  group and an O

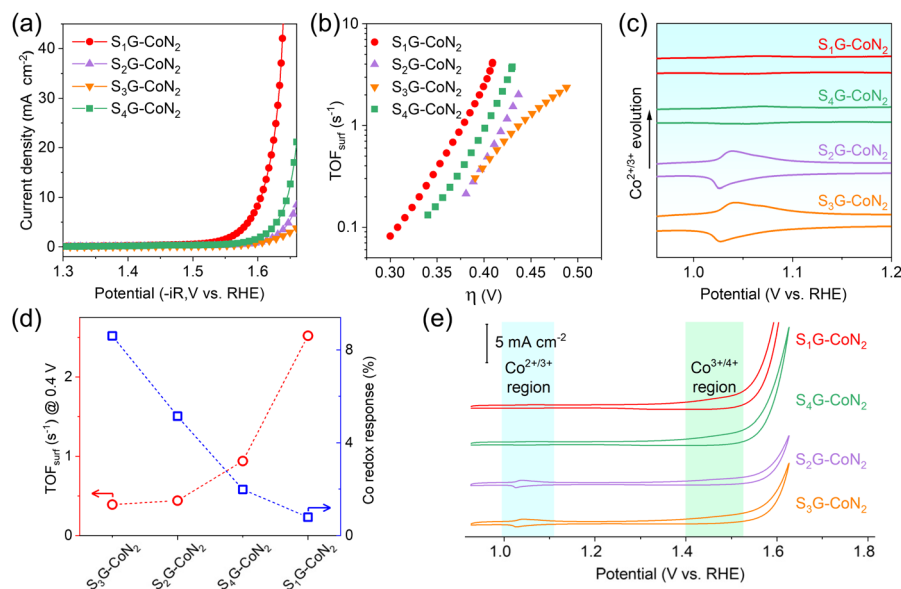
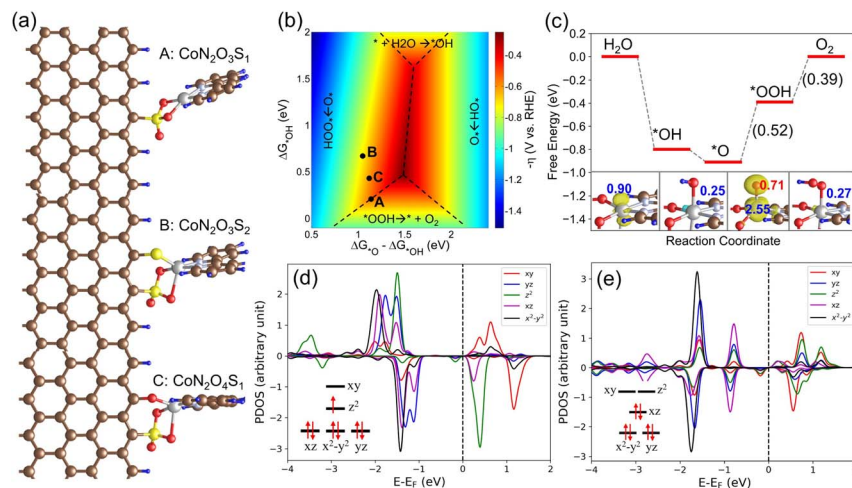


Fig. 5 (a) LSVs of  $\text{S}_1\text{G-CoN}_2$ ,  $\text{S}_2\text{G-CoN}_2$ ,  $\text{S}_3\text{G-CoN}_2$  and  $\text{S}_4\text{G-CoN}_2$ , 1 M KOH,  $10 \text{ mV s}^{-1}$ , 1600 rpm. The potentials were compensated by 95%  $iR$  loss. (b)  $\text{TOF}_{\text{surf}}$  of Co sites. (c) CVs of  $\text{Co}^{2+/3+}$  redox, 1 M KOH,  $50 \text{ mV s}^{-1}$ . (d)  $\text{TOF}_{\text{surf}}$  at an overpotential of 0.4 V correlating with the  $\text{Co}^{2+/3+}$  redox responses. (e) CVs of  $\text{Co}^{2+/3+}$  and  $\text{Co}^{3+/4+}$  redox, 1 M KOH,  $50 \text{ mV s}^{-1}$ .



**Fig. 6** (a) Optimized structures of  $\text{CoN}_2$  anchoring on S and O terminated graphene edges. (b) A two-dimensional volcano plot for OER on Co sites. (c) The free energy diagram of OER on the Co site of  $\text{CoN}_2\text{O}_4\text{S}_1$  at  $U = 1.23$  V vs. RHE. The reaction free energies of the last two steps are indicated in brackets. Density of states projected onto the d orbitals of the Co site in clean  $\text{CoN}_2\text{O}_4\text{S}_1$  (d) and that with one adsorbed  $\text{*OH}$  species (e). The insets shown in (c) are the spin densities of clean  $\text{CoN}_2\text{O}_4\text{S}_1$  and those adsorbed with species of  $\text{*OH}$ ,  $\text{*O}$ , and  $\text{*OOH}$ . The isosurface value is  $0.01e$  Bohr $^{-3}$ . The values colored in blue are the magnetic moment of Co site and that colored in red is the magnetic moment of adsorbed  $\text{*O}$  intermediate. The C, O, Co, S, H, and N atoms are represented by brown, red, gray, yellow, blue, and light blue balls, respectively.

group (structure C,  $\text{CoN}_2\text{O}_4\text{S}_1$ ). Note that  $\text{S}_4\text{G}$  contains a small fraction of N dopants. To verify the impacts of N dopants, we intentionally constructed S, N co-doped graphene, on which  $\text{CoN}_2$  exhibited insignificant OER activity (Fig. S24 $^\dagger$ ). The OER electrocatalysis was theoretically investigated according to the conventional four-electron mechanism using density functional theory (DFT) calculations. $^{38}$  This mechanism includes four PCET steps, leading to the formation of three intermediates (*i.e.*,  $\text{*OH}$ ,  $\text{*O}$ , and  $\text{*OOH}$ ). The calculated OER activities of the above Co sites are presented on a two-dimensional volcano plot, which contains four regions corresponding to the four electrochemical steps of OER (Fig. 6b).

Under the equilibrium potential of OER, we found that water readily deprotonated to form  $\text{*OH}$  and  $\text{*O}$  species on the Co sites due to the exothermic nature of these reactions and the very low deprotonation barrier, as revealed before. $^{39}$  However, the formation of  $\text{*OOH}$  species from  $\text{*O}$  is highly endothermic, serving as the potential rate-determining step. This is attributed to the strong bonding between the Co site and the OER intermediates. Specifically, the OER intermediates on structure A exhibit much stronger bonding compared to structures B and C, leading to an overpotential of 0.6 V (Fig. S25 $^\dagger$ ). However, when the Co site bonds to one additional S ligand (structure B), the binding energies of the OER intermediates were weakened by 0.3–0.6 eV, increasing the overpotential to 0.76 V (Fig. S26 $^\dagger$ ). Conversely, a suitable weakening in binding energies (0.1–0.2 eV) was observed on structure C, where the Co site was additionally bonded to one O ligand. It exhibited a low overpotential of 0.52 V (Fig. 6c).

To gain insights into the origin of the high activity of structure C, we analyzed the electronic structures of the Co site during the OER process based on the projected density of states (PDOS), spin density, and magnetic moments. In the pristine structure, the PDOS for the d orbitals of the Co site revealed

seven occupied electrons at a low spin state (Fig. 6d), resulting in a magnetic moment of  $0.9 \mu_B$  for the Co site. Upon adsorbing one  $\text{*OH}$  species, the  $d_{z^2}$  orbital was depopulated, reducing the magnetic moment of the Co site to  $0.25 \mu_B$ . A similar scenario was observed in the adsorption of  $\text{*OOH}$  species (Fig. S27 $^\dagger$ ). These results indicate that the bonding between the Co site and the OER intermediates is highly ionic. Given the  $3d^7 4s^2$  configuration of the Co atom, we assigned the oxidation state of +2 to the Co site in structure C, and +3 to the Co site adsorbing  $\text{*OH}$  and  $\text{*OOH}$  species (Fig. 6e). Furthermore, we found that this observation aligns with the octet rule as  $\text{*OH}$  and  $\text{*OOH}$  species require one electron each to complete their valence electron shells. $^{40}$  Therefore, it is reasonable to assign the oxidation state of the Co site to +4 when adsorbing one  $\text{*O}$  species, which was further verified through its magnetic moment of  $2.55 \mu_B$ , corresponding to an intermediate-spin state. Additionally, we observed that the adsorbed  $\text{*O}$  species has a magnetic moment of  $0.71 \mu_B$ , showing a radical character. This radical nature is reported to reduce the barrier for O–O formation. $^{41,42}$  Taken together, our theoretical studies identified that the  $\text{CoN}_2\text{O}_4\text{S}_1$  site has excellent OER performance. Moreover, the formation of adsorbed  $\text{*OH}$  species on a Co site occurs readily at the OER equilibrium potential, indicating that the oxidation state of Co can easily change from +2 to +3 prior to OER, and the oxidation state of the Co sites varies between +3 and +4 during the OER cycle. This aligns closely with our experimental observations.

### 3 Conclusions

In summary, we demonstrated a novel strategy to enhance OER electrocatalysis by constructing molecular  $\text{CoN}_2$  linked with sulfur-doped graphene-based support. The linkages of S heteroatoms in a sulfate form resulted in a specific  $\text{CoN}_2\text{O}_4\text{S}_1$



coordination moiety, which exhibited a two-order dependence of the OER on the concentrations of  $\text{OH}^-$  ions while affording a TOF of  $0.38 \text{ s}^{-1}$  at an overpotential of 0.35 V in 1 M KOH. While  $\text{CoN}_2$  loaded on common G and NG is nearly catalytically inert, we found that the as-derived Co sites can convert from +2 to +3 oxidation states through coupling with  $\text{OH}^-$  ions under open-circuit conditions, taking advantage of the PCET nature of  $\text{CoN}_2$ . This property ultimately prevents the emergence of  $\text{Co}^{2+}$  states and stabilizes Co sites at a high oxidation state, allowing for efficient progression of the entire OER catalytic cycle. Our results could enable the rational synthesis of precise HMCs, optimizing both reaction kinetics and energetic efficiency.

## Data availability

All data have been provided in the manuscript and the appendix ESI file.†

## Author contributions

J. W. conceived and supervised the project. W. S. carried out the synthesis and electrocatalytic measurements. J. W., W. S., and X. D. co-wrote the manuscript. X. H. performed the DFT calculations. P. E. P. W. helped with materials characterization and analysis. All authors discussed the results and commented on the manuscript.

## Conflicts of interest

The authors declare no conflict of interest.

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